Community College District's Budget

FOR

Fiscal Year Beginning July 1, 2021 and Ending June 30, 2022

NORTHWEST COLLEGE

To be voted on by The Northwest College Board of Trustees July 12, 2021

Northwest College fosters an open and non-discriminatory environment throughout the College community. To this end, the College advocates the use of words and actions which promote and encourage individual and collective respect and dignity. Northwest College opposes language and actions which in any way demean others on the basis of their race, gender, national origin, sexual orientation, religious preference, physical characteristics, disability, ancestry, or age. Within the context of First Amendment rights, the College is committed to the elimination of discriminatory language and actions from the College community.

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NORTHWEST COLLEGE BUDGET MESSAGE FISCAL 2021-2022 BUDGET

Presented herein is the annual budget for Northwest College, State of Wyoming, for the fiscal year 2022. The Mission of Northwest College, to be Student-Centered, continues to shine brightly, even in the midst of the pandemic and declining economics at State and National levels. Our ongoing commitment to providing high-quality educational programs resulted in a highly successful 2020-21 academic year. The college's operating plan of 2B resulted in 267 individuals applying for graduation compared to 284 graduates in FY 2020. This is a testament to the efforts and commitment that our faculty and staff exhibit every day. Our Mission, coupled with our Vision 2025 Strategic Plan, provides the foundation from which the budgeting process begins.

Fiscal 2022 marks the second half of the biennium budget cycle for the State. Economic decline is still a big concern statewide, especially in the mining and extraction segment of the state's economy. The mining and extraction industy decline along with lingering affects from the Cororonavirus pandemic leaves uncertainty regarding all College revenue lines. Student enrollment has remained steady which is a result of enrollment efforts and students interest in services provided by Northwest College. Still, future enrollment projections are clouded, nationwide, by uncertain student interest levels fueled from pandemic fears, economic uncertainty, and possible limitations to the traditional on-campus student experience. Northwest College continues to promote our high quality, cost-effective programs in an effort to maintain or grow our enrollment levels for next year.

For Northwest College, current local levy projections have declined 11% for the next year. State revenue is estimated to reduce by 4.8%. This is prior to any funding formula recalculations or changes in allocated State appropriations. Further reductions, if any, are unknown at this time. Nothwest College will continue to monitor state and local economic projections and will make budgetary adjustments as necessary.

Auxiliary revenue has been budgeted at a 22% reduction. There are three major factors behind this decrease. The first factor is the transfer of the student wellness fee including 3 employees to fund 10 of approximately \$250,000. Second is the decision to close the childcare center an approximate revenue reduction of \$230,000. Finally, reduced occupancy in the residence halls and dining usage is budgeted to decline by approximately \$250,000.

Restricted Revenues has been budgeted with a reduction of approximately \$8,600,000 due to the timing of FY 2022 grant awards, spending on Federal Coronavirus Relief Funds and approximately \$5,500,000 in grant awards from the State of Wyoming for Coronavirus relief.

The College is working with State and Federal agencies regarding Coronavirus Relief Funds. The availablility of any additional funds to the College are unknown at this time. The college will continue to monitor the grant requirements associated with its current awards and will continue to receive all funds possible and to use those funds for student and campus support as regulations allow.

The President, in consultation with the Board Finance Committee and campus employees, has developed a list of considerations that serve as a guiding document in the budgetary process.

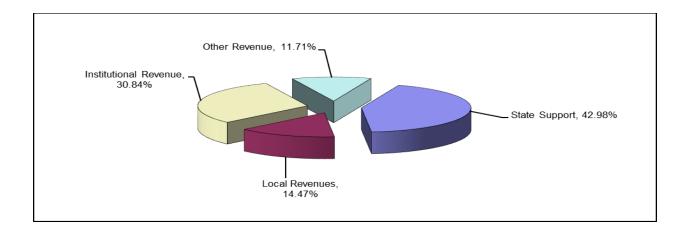
- Instruction, Student Services, Administrative Services, Physical Plant and Presidents direct reports review all operations for continuation, service changes, efficiencies reductions, or eliminations.
- Competitive and Co-Curricular Activities- Review, streamline or reduce activities.
- Early Retirement/Special Offering- No special offering provided by early retirements.
- Open Positions- Reduce or reallocate open positions to greatest operational need.
- Interim and Fixed Term Position- Review positions for greatest operational need.
- Compensation Compensation will be reviewed and analyzed to ensure no significant market loss occurs. Faculty salaries will be adjusted to meet faculty salary structure tied to tenure and promotion.
- Employee Retirement- Based on 2018 legislative session, both the employee and employer contributions will both increase by .25% for the next fiscal year.
- Reduction in Force- If reduction in force must occur, the College will follow Board Policy 5510 Reduction in Force.
- Reserves- Reserve utilization will be considered but only to transition away from existing operations.
- Space Utilization- Spaces must be reviewed for utilization and potential closure until funding stabilizes and occupancy increases.
- Programmatic Reviews- Continue programmatic reviews. The Central Assessment Team and Institutional Effectiveness Committee will continue oversight and reviews.
- Life, health, safety Continue the lessons learned from the COVID-19 pandemic which brought forth the necessity to develop innovative ideas and comprehensive plans to insure life, health, and safety is maintained for our student, staff, and community in addition to providing greater flexibility for the services we offer.
- Employer Retirement Contribution 3% Transfer to Employees- The Board of Trustees voted in April 2021 to transfer 3% of the employer retirement contribution to the employee. Since April 2021, multiple Park County government agencies have voted to provide employee raises. Due to one time only true up of budget to actual insurance costs, the College instituted a temporary hold on transferring the 3% employer contribution to the employee for FY 2022. This temporary hold will assist in retention and inflationary considrations.

REVENUE OUTLOOK

Current Funds

Current funds include unrestricted operating funds (including community service and continuing education), auxiliary funds, one-mill funds, and restricted current funds. Budgets are presented as balanced with carryover funds being utilized and no use of reserves.

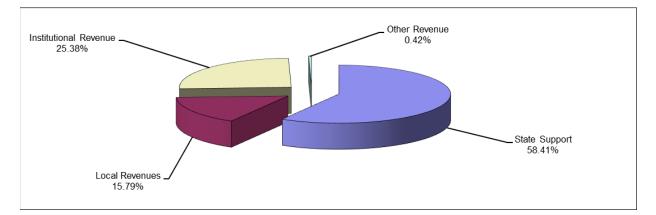
Current fund revenues are subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill, motor vehicle, and one-mill levy), institutional revenue (tuition, fees, and auxiliary revenues), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2022 budget are listed below:



Unrestricted Operating Fund

The unrestricted current operating fund represents the largest portion of the educational, operational and financial activities of the College. Its revenue is largely determined by the Funding Allocation Model of the Wyoming Community College Commission, which establishes funding levels for the Wyoming community colleges in part based on fixed and variable costs, enrollment, weighted credit hours, and degree attainment.

As a part of the current funds, operating fund revenues are also subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill and motor vehicle), institutional revenue (tuition and fees), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2022 budget are listed below:



Unrestricted Revenue

We are anticipating a decrease in our block State appropriation of approximately \$500,000. Decrease is due to reduced state appropriations and reduction in number of college employees resulting in reduced reimbursement from the health insurance pool due to less college expenses. We will not budget for recalibration/redistribution monies as they are unknown at this time.

Local tax revenues are projected to be approximately \$2.5 million for the 4-mill levy and \$600,000 for the 1-mill levy for FY2022. The county will continue to watch revenue projections closely due to the economic unknowns associated with the mining and extraction industries. Current increases on personal property valuation does not offset the decrease in valuation from the

mineral and extraction industry within Park County. Current projections are holding but future revenues are unknown at this time.

Projected institutional revenues from tuition and fees are anticipated to increase for FY 2022. The Wyoming Community College Commission increased tuition rates by 6% in addition to removing the flat spot for tuition after 15 credit hours. In addition, the college's board of trustees increased student fixed fees from \$41 per credit hour to \$51 per credit hour with no flat spot for credit hours taken. The college has elected to utilize 2020 budgeted students by credit hours taken which would account for any lingering enrollment declines from the pandemic or changes in enrollment demographics.

Restricted Revenue

Restricted revenues reflect projections for grants and other fund revenue that we are currently holding or for which we have already received authorization, such as Pell, SEOG, and Federal Work-study funds. Most competitive federal grant award years do not start until August or September and will be added in our first quarter budget adjustments.

Carryover

Carryover refers to funds that are budgeted, not fully expended, and will be carried over to the following budget year. Examples include projects started but not completed by year-end. Minimal carryover is expected for fiscal 2022.

Reserve utilization

Reserve utilization is the use of prior-year reserves in the following year to support short term needs or transitional change. Reserve utilization is only expected to be used if enrollment declines below budgeted amounts, local valuations decrease below projections or reductions in state appropriations occur.

Auxiliary Enterprises

Residence hall and dining service rates were reviewed, adjusted, and approved. Budgets were built using realistic occupancy and rates were set to encourage affordability and occupancy. All other Auxiliary Fund areas were budgeted to cover operational costs and remain affordable to our students.

How to Read This Report

The fiscal information contained herein represents the fiscal resources necessary to sustain educational and other program activities in the College's service area.

All necessary budget development, advertisement, hearing, and adoption procedures have been adhered to in accordance with:

- 1. Northwest College Policies and Procedures
- 2. Wyoming Uniform Fiscal Procedures Act
- 3. Wyoming Community College Commission Rules, Regulations, and Procedures
- 4. NACUBO National Association of College & University Business Officers

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2022 UNRESTRICTED OPERATING FUNDS

FUNDS 10, 13, 14	FUNDS 10, 13, 14 & 15					
	Revenue	Expense				
PRIOR YEAR ENDING BUDGET	\$ 20,652,762	\$ 20,652,762				
Budget increase/(reduction)						
Tuition & Fees	679,309					
State Appropriation	(566,237)					
Local Appropriation	50,525					
Other Sources - Reserve Utilization	(1,963,867)					
Other Sources	5,200					
INSTRUCTION PROGRAM						
Instruction- Salary and Benefits		(1,365,039)				
Instruction- Other		(15,674)				
ABE, GED, ESL		(102)				
Continuing Education- Salary and Benefits		23,294				
Continuing Education-Other		(98,717)				
sub-total		(1,456,238)				
PUBLIC SERVICE-COMMUNITY SERVICE						
Other		19,800				
ACADEMIC SUPPORT PROGRAM						
Salary and Benefits		(83,815)				
Other		2,837				
sub-total		(80,978)				
STUDENT SERVICES PROGRAM						
Salary and Benefits		208,554				
Other Including Security Transfer Reduction		3,377				
sub-total		211,931				
INSTITUTIONAL SUPPORT PROGRAM						
Salary and Benefits		(169,174)				
Other		(11,845)				
sub-total		(181,019)				
		(00.000)				
Salary and Benefits		(22,830)				
Other		(57,625)				
sub-total		(80,455)				
INSTITUTIONAL SCHOLARSHIP PROGRAM		(000 444)				
Scholarships and Waivers		(228,111)				
sub-total		(228,111)				
		(==0,11)				
Change in Budget		(1,795,070)				
Total 2022 Budget	\$ 18,857,692	\$ 18,857,692				

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2022 UNRESTRICTED CURRENT FUNDS

ONE MILL FUND 11						
Revenue Expense						
PRIOR YEAR ENDING BUDGET	\$ 812,231	\$	812,231			
Local Appropriations	(24,124)				
INSTITUTIONAL SUPPORT PROGRAM						
Operational Support lines			(24,124)			
Change in Budget)	(24,124)			
TOTAL 2022 BUDGET	\$ 788,107	\$	788,107			

AUXILIARY FUND 12					
	Revenue Expense				
PRIOR YEAR ENDING BUDGET	\$ 4,081,666	\$ 4,081,666			
Residence Halls	(78,789) (78,789)			
Food Service	(124,110) (124,110)			
Trapper Village Main Apartments	(61,329) (61,329)			
Trapper Village West Apartments	26,307	26,307			
Bookstore	-	-			
Child Care Services	(262,185) (262,185)			
Student Assistance	(199,868) (199,868)			
Stabling	3,004	3,004			
Fitness Center	(178,440) (178,440)			
Food Service - Field Camp	-	-			
Printing Services	(3) (3)			
Motor Pool	-	-			
Summer Conferences	-	-			
College Farm	-	-			
Livestock	-	-			
Carry Over	-	-			
Other	-	-			
Transfers	(75,000) (75,000)			
		-			
Change in Budget	(950,413) (950,413)			
Total 2022 Budget	\$ 3,131,253	\$ 3,131,253			

NOTICE OF HEARING ON NORTHWEST COLLEGE ONE-MILL LEVY

Notice is hereby given that a public hearing will be held by the Board of Trustees to consider a one (1) year extension of the optional one-mill tax levy on the college's tax district for the 2021-2022 fiscal year on the 12th day of July, 2021, at four o'clock (4:00) p.m., Information can be obtained by visiting the college's calendar of events located at https://www.nwc.edu/events/, and all interested person may attend and be heard in person or socially distanced thru zoom.

Provided to Publisher:

Published Powell Tribune July 6 and 8, 2021 Cody Enterprise July 6 and 8, 2021

Northwest College Board of Trustees by: Lisa M Watson Interim President

NOTICE OF HEARING ON NORTHWEST COLLEGE BUDGET

Notice is hereby given that a public hearing on the proposed budget for Northwest College for the 2021-22 fiscal year ending June 30, 2022, which is now being considered by the Board of Trustees, on the 12th day of July, 2021 at 4:00 p.m., Information can be obtained by visiting the college's calendar of events located at https://www.nwc.edu/events/, and all interested person may attend and be heard in person or socially distanced thru zoom.

Summary of Budget						
	Estimated Cash Estimated Cash and Estimated Tax Estimated					
	Available July 1st	Revenue Without	Estimated	Requirement*	Expenditures	
		Tax	Revenue			
	(1)	(2)	(3)	(4)	(5)	
Current Funds	\$25,000	\$21,895,837	\$21,920,837	\$3,709,767	\$25,630,604	
Plant Funds	\$450,075	\$1,888,462	\$2,338,537	-0-	\$2,338,537	
*Four mils must be levied against the college district valuation. Motor Vehicle, and optional one mill included.						

*Four mils must be levied against the college district valuation. Motor Vehicle, and optional one mill included.

Provided to Publisher:

Published Powell Tribune July 6 and 8, 2021 Cody Enterprise July 6 and 8, 2021

Northwest College Board of Trustees by: Lisa M Watson Interim President WHEREAS, on the 12th day of July, 2021, the budget making authority prepared and submitted to the Board of Trustees of Northwest Community College District a budget for the fiscal year ending June 30, 2022.

WHEREAS, such a budget was duly entered at large upon the records of this Board and a copy was available for public inspection at the college Office of Administrative Service; and

WHEREAS, notice of public hearing on such budget was published in the Powell Tribune, a legal newspaper published and of general circulation in the county; and

WHEREAS, a public hearing was held on such budget at the time and place specified in said notice, at which time all interested parties were given an opportunity to be heard; and

WHEREAS, following such public hearing certain alterations and revisions were made in such proposed budget, all of which more fully appears in the minutes of this Board.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the budget, as so revised and altered, be adopted as the official college budget for the fiscal year ending June 30, 2022.

BE IT FURTHER RESOLVED, that the following appropriations be made for the 2022 fiscal year ending June 30, 2022, and that the expenditures be limited to the amount appropriated herein.

Dated this 12th day of July, 2021.

Attest:

EXPENDITURE AUTHORITY

CURRENT FUNDS	\$25,630,604
PLANT FUNDS	2,338,537
TOTAL	\$27,969,141

WHEREAS, on the 12th day of July, 2021, this Board adopted a college budget for the 2022 fiscal year ending June 30, 2022 calling for the following appropriations:

Current Funds	\$25,630,604
Plant Funds	2,338,537
Total	\$27,969,141

AND WHEREAS, after deducting all other cash and estimated revenue, it is necessary that the following amounts be raised by general taxation, and in order to raise such sums of money, it is necessary that levies be made for the fiscal year ending June 30, 2022, as shown opposite each fund amounts to be raised by taxes.

Amount to be raised:

Current Funds	\$2,977,160 4 mils
	\$732,607 1 mil
	\$3,709,767 Total

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the foregoing levies be made for the fiscal year ending June 30, 2022.

Dated this 12th day of July, 2021.

Attest: Marka SWurgel Bob Newconc Jänklink Jam D. Marshe Caurly Lanko WHEREAS, Wyoming Statute 21-13-303 provides that the Board may approve an additional one-mil tax levy on the property within the Northwest Community College District,

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the Board approve the one-year renewal of the additional one-mil tax levy on the property within the Northwest Community College District, as provided for by Wyoming Statute 21-13-303, beginning on July 1, 2021 and ending on June 30, 2022.

Dated this 12th day of July, 2021.

Attest: SU easone

OPERATING FUND

	11	NSTRUCTION	
Visual/Perf Arts/	Social Science:	Ag & Tech I	Business
Humanities:	Education	Communica	tions:
Art	Sociology	Agricult	ure
Music	Geography	Equine	Studies
Graphic Arts	History	Animal .	Judging
Language	Political Science	Greenho	ouse
English	Anthropology	Show To	eam
	Psychology	Busines	s Management
	Criminal Justice	Photogr	aphy
		Speech	
Physical Science:	Life/Health Science:	Forensie	CS
Chemistry	Nursing	Theatre	
Engineering	Biology	Equine	Judging
Math	Outdoor Education		
Physics	Physical Education		
Geology	Human Anatomy	Other:	
Astronomy	Microbiology		ed Instr Cody/Meeteetse
Drafting	Zoology		ed Instr Washakie
Welding	Recreation Co-Op	ABE/GE	ED/ESL
Aviation	Botany	Summe	r Session
	Health PE		
	LPN		
	Allied Health		
	EMS		
		DEMIC SUPPORT	
Vice President of Acader			Assessment Activity
Library	Extended Ca	-	International Recruiting
Academic Advising	Extended Ca	-	Academic Computing
Associate Dean Instruction		Tech Support	Academic Computing
Tutoring	mondolonar		
ratoring			
		DENT SERVICES	
Vice President of Studen			Registrar
Student Compliance	-men's b		Intramurals
Enrollment Services		s basketball	Student Activities
Campus Security		s volleyball	Student Orientation
Financial Aid		nd women's rodeo	Student Employment
Athletic Director	-wrestling		ADA Compliance
Athletic Trainer		women's soccer	Student Success
Fitness Center	Gear Up		Trio
Paint the Town Red			
	INSTITI	JTIONAL SUPPORT	
President's Office	Printing Servi		Computer Services
Vice President of Admin.	-	ons & Marketing	Human Resources
Business Office	College Deve	-	Grants
College Services	Institutional F	-	
		MAINTENANCE OF PL	
Plant Admin & Maintenar			Utilities
Building Maintenance	Grounds		Trapper Arena
Field Station Maint & Rep	pair		
	SCH01 /	ARSHIPS & GRANTS	
Dual/Concurrent Enrollmo			Family/Grant Scholarships
College Match	5		
		13	

COMMUNITY SERVICE FUND

Yellowstone Summer Music NW Studios Paint the Town Red Music Festival Jazz Festival Criminal Justice Camp Music Technology Art Gallery Yellowstone Bldg Usage

CONTINUING EDUCATION

Work Force Development - Powell, Cody, Worland Powell Valley Community Education (BOCES)

AUXILIARY SERVICES

Residence Halls Trapper Village Main Trapper Village West Food Service Bookstore Stabling College Farm Livestock Printing Services Conference & Facilities Field Camp Motor Pool

ONE-MIL FUND

ACADEMIC SUPPORT:

Faculty Development

INSTITUTIONAL SUPPORT:

Board of Trustees One Mill - College Services* Human Resources Classified Staff Development Professional Staff Development

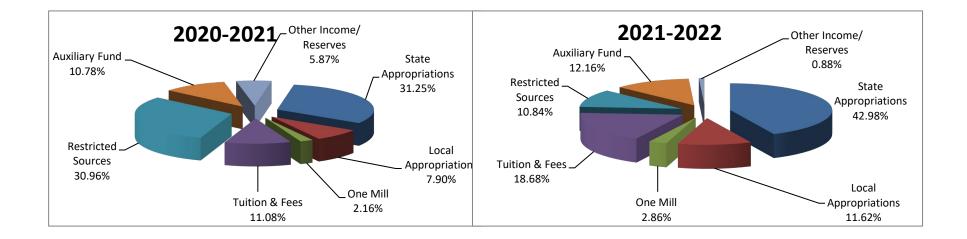
*General Expenditures include but are not limited to; grievance officer salary & benefits, legal services, audit, professional development, credit card fees, bad debt, insurance, vehicles and equipment.

RESTRICTED CURRENT FUNDS

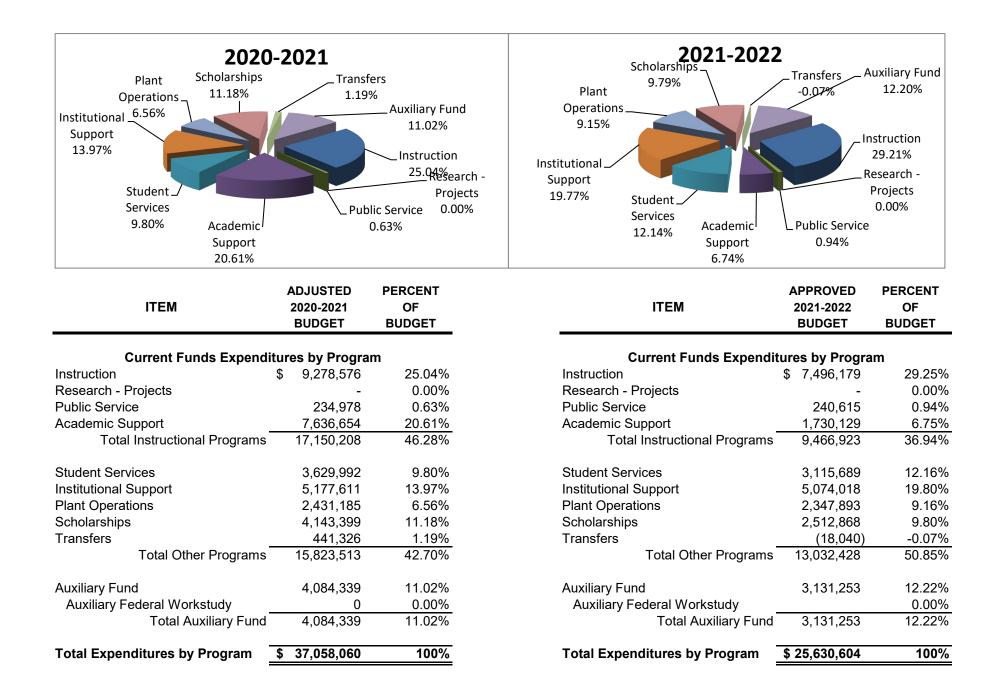
Federal and state grants Federal Financial Aid Private donations (passed from the foundation) Scholarships - Quasi Endowed/Private

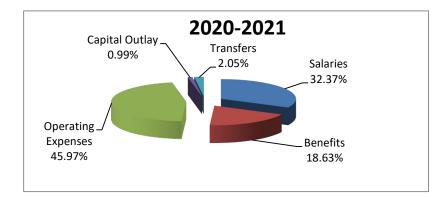
PLANT FUND

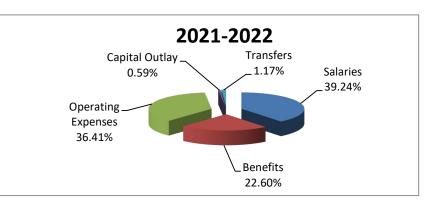
Renewal and replacement Investment in plant Fixed Assets Retirement of indebtedness Major Maintenance Facilities Fees Auxiliary Furniture and Fixtures Auxiliary Laundry



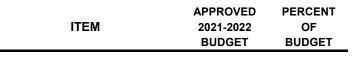
ITEM	ADJUSTED 2020-2021 BUDGET	PERCENT OF BUDGET	ITEM	APPROVED 2021-2022 BUDGET	PERCENT OF BUDGET
Current F	unds Revenues		Current Funds Revenues		
State Appropriations	\$ 11,581,616	31.25%	State Appropriations	\$ 11,015,379	42.98%
Local Appropriations	2,926,635	7.90%	Local Appropriations	2,977,160	11.62%
One Mill	801,731	2.16%	One Mill	732,607	2.86%
Tuition & Fees	4,107,419	11.08%	Tuition & Fees	4,786,729	18.68%
Restricted Sources	11,473,986	30.96%	Restricted Sources	2,777,228	10.84%
Auxiliary Fund	3,992,046	10.78%	Auxiliary Fund	3,116,633	12.16%
Other Income/ Reserves	2,174,627	5.87%	Other Income/ Reserves	224,868	0.88%
Total Revenues	\$ 37,058,060	100%	Total Revenues	\$ 25,630,604	100%







ITEM	ADJUSTED 2020-2021 BUDGET	PERCENT OF BUDGET	
Current Funds Expe	nditures by Seri	es	
Salaries Benefits Operating Expenses	\$ 11,995,212 6,902,975 17,036,755	32.37% 18.63% 45.97% 0.99%	
Capital Outlay Transfers	365,092 758,026	2.05%	
Total Expenditures by Series	\$ 37,058,060	100%	



Current Funds Expenditures by Series

Total Expenditures by Series	\$ 25,630,604	100%
Transfers	298,660	1.17%
Capital Outlay	150,862	0.59%
Operating Expenses	9,331,935	36.41%
Benefits	5,791,864	22.60%
Salaries	\$ 10,057,283	39.24%

WYOMING COMMUNITY COLLEGE SYSTEM Annual Budget Summary - Total Current Funds June 25, 2021 Recommended Adopted Actual Estimated Budget College: Northwest College Budget 2019-2020 2020-2021 2021-2022 2021-2022 Revenue **Tuition and Fees** 4,781,559 4,208,684 4,786,729 4,786,729 State Appropriations 13,450,568 11,769,182 11,015,379 11,015,379 Local Appropriations 4,026,446 4,067,746 3,709,767 3,709,767 Federal Grants and Contracts 2,890,085 9,236,034 1,571,180 1,571,180 State Grants and Contracts 1,038,079 689,381 689,381 1,518,341 Local Grants and Contracts 0 0 0 0 Private Givts/Grants/Contracts 536,319 408,508 516,667 516,667 Endowment Income 0 0 0 0 Sales & Services/Educ Act. 325 100 3,000 3,000 Sales & Services/Aux Enter 4.181.130 3.338.622 3.116.633 3.116.633 Other Sources 75.938 51.941 105.124 105.124 **Total Revenue** 30,980,449 34,599,158 25,513,860 25,513,860 Other Funding Carryover 16,880 0 25,000 25,000 Sources Transfers 912,620 165,949 51,135 51,135 Other 40,609 40,609 25,158 135,933 Total Other 116,744 116,744 954,658 301,882 **Total Current Funds Revenue and Other** 31,935,107 34,901,040 25,630,604 25,630,604 Expenditures Instruction 8,073,888 8,538,600 7,496,179 7,496,179 by Program Research 0 0 0 0 Public Service 144,201 91,122 240,615 240,615 Academic Support 2,337,975 7,623,960 1,730,129 1,730,129 Student Services 3,622,949 3,037,841 3,115,689 3,115,689 Institutional Support 4,704,262 5,136,862 5,074,018 5,074,018 2,046,157 2,347,893 2,347,893 **Operations and Maint/Plant** 2,173,413 Scholarships & Fellowships 2,725,429 3,643,040 2,512,868 2,512,868 **Total Expenditures** 23,654,861 30,244,838 22,517,391 22,517,391 Transfers Mandatory Transfers 0 0 0 0 Non-mandatory Transfers 1,148,886 80,780 -18.040 -18.040 **Total Transfers** 1,148,886 80,780 -18,040 -18,040 Auxiliary Expenditures 3,551,233 3,324,820 2,814,553 2.814.553 Enterprises Mandatory Transfers 316,700 316.700 316,700 316,700 Non-mandatory Transfers 49,284 231,404 0 0 **Total Expenditures & Transfers** 3,917,217 3,872,924 3,131,253 3,131,253 **Total Current Funds Expenditures and Transfers** 28,720,964 34,198,542 25,630,604 25,630,604 Expenditures Salaries 11,243,408 11,880,833 10,057,283 10,057,283 by Series Benefits 5.773.874 5.948.560 5.791.864 5.791.864 **Operating Expenses** 9,931,255 14,809,009 9,331,935 9,331,935 Capital Outlay 150,862 257,557 931,256 150,862 Total Expenditures 27,206,094 33,569,658 25,331,944 25,331,944 Transfers Mandatory Transfers 316,700 316,700 316,700 316,700 Non-mandatory Transfers 1,198,170 312,184 -18,040 -18,040 **Total Transfers** 1,514,870 628,884 298,660 298,660 **Total Current Funds Expenditures and Transfers** 25,630,604 28,720,964 34,198,542 25,630,604 (0) Net Increase (Decrease) 3,214,143 702,498 (0) WCCC Form 213 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM

Budget Detail - Total Current Funds Revenue

College:	Northwest College	Actual	June 25, 2021 Estimated	Recommended Budget	Adopted Budget
Revenue		2019-2020	2020-2021	2021-2022	2021-2022
fuition, Fees	Credit Tuition, In-State	1,250,205	1,183,080	1,114,533	1,114,53
	Credit Tuition, Out-of-District	891,928	895,753	792,897	792,89
	Credit Tuition, Out-State	686,198	522,357	581,679	581,67
	Crediti Tuition, WUE	667,241	686,979	742,600	742,60
	Continuting Education Tuition	408,656	94,364	151,147	151,14
	Community Services Tuition	126,504	120,443	204,956	204,95
	Student Fees	566,258	177,712	927,345	927,34
	Course Fees Other Fees	184,569 0	527,996 0	271,572 0	271,57
State Appropriations	State Aid Appropriation Supplemental Appropriation	10,567,046 2,330,345	8,840,629 2,852,566	8,840,629 2,174,750	8,840,62 2,174,75
Appropriations	Other State Revenue	553,177	75,987	2,174,750	2,174,75
		0 700 000	0 707 004	0 505 470	0.505.47
Local	Mill Levy, Four-Mill	2,736,096	2,727,331	2,505,179	2,505,17
Appropriations	Mill Levy, Optional	684,026	681,832	626,295	626,29
	Motor Vehicle Fees	600,791	651,507	569,293	569,29
	Other Local Revenue	5,533	7,076	9,000	9,00
Federal Grants an	nd Contracts	2,890,085	9,236,034	1,571,180	1,571,18
State Grants and	Contracts	1,038,079	1,518,341	689,381	689,38
Local Grants and BOCES/BOCHES	Contracts	0	0	0	
Private Grants/Git	fts/Contracts	536,319	408,508	516,667	516,66
Endowment	Unrestricted	0	0	0	
Income	Restricted	0	0	0	
	Other Income	0	0	0	
Sales/Service	Instruction	325	100	3,000	3,00
Educational	Research	0	0	0	
Activities	Public Service	0	0	0	
	Other	0	0	0	
Sales/Service	Student Center	0	0	0	
Auxiliary	Food Service	1,004,973	829,413	787,227	787,22
Enterprises	Residence Halls	2,156,444	1,730,481	1,676,009	1,676,00
Lineihiises			, ,		
	Bookstores	5,294	14,041	6,500	6,50
	Copy Centers	123,693	0	173,366	173,36
	Motor Pool	0	0	218,384	218,38
	Early Childhood Center	141,903	123,190	0	
	Other	748,823	641,497	255,147	255,14
Other Sources	Gate Receipts	2,453	0	9,000	9,00
	Investment Income	45,179	43,278	86,500	86,50
	Miscellaneous Deposits	28,306	8,663	9,624	9,62
Fotal Revenue		30,980,449	34,599,158	25,513,860	25,513,86
Other Funding	Carryover	16,880	0	25,000	25,00
Sources	Transfers	912,620	165,949	51,135	51,13
	Other	25,158	135,933	40,609	40,60
Total Other		954,658	301,882	116,744	116,74

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
Expenditures by	Program	2019-2020	2020-2021	2021-2022	2021-2022
nstruction	Salaries	4,923,132	5,290,189	4,316,136	4,316,136
All Other	Benefits	2,362,992	2,452,561	2,297,195	2,297,195
	Operating Expenses	512,390	430,168	489,457	489,45
	Capital Outlay	3,047	70,195	37,100	37,10
	Total Expenditures	7,801,561	8,243,113	7,139,888	7,139,88
nstruction	Salaries	89,991	80,778	114,503	114,50
Continuing	Benefits	50,518	44,305	58,004	58,00
Education	Operating Expenses	57,583	47,030	108,977	108,97
Lucation	Capital Outlay	0	64,778	0	100,07
	Total Expenditures	198,092	236,891	281,484	281,48
nstruction	Salaries	50,788	40,702	48,758	48,75
ABE, GED,	Benefits	19,339	16,847	21,309	21,30
ESL	Operating Expenses	4,108	1,047	4,740	4,74
	Capital Outlay	0	0	0	74.00
	Total Expenditures	74,235	58,596	74,807	74,80
Research	Salaries	0	0	0	
	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Public Service	Salaries	0	1,500	100	10
All Other	Benefits	ů 0	115	5	10
	Operating Expenses	804	8.030	255	25
	Capital Outlay	0	0,000	0	20
	Total Expenditures	804	9,645	360	36
Public Service	Salaries	45,767	37,374	49,282	49,282
Community	Benefits	33,552	29,638	38,140	38,14
Service	Operating Expenses	64,078	14,465	152,833	152,83
Jeivice	Capital Outlay	04,078	14,400	152,000	152,05
	Total Expenditures	143,397	81,477	240,255	240,25
Academic	Salaries	657,770	1,119,136	528,078	528,07
Support	Benefits	293,961	359,596	284,511	284,51
	Operating Expenses	1,380,711	5,822,537	917,540	917,54
	Capital Outlay	5,533	322,691	0	1 700 40
	Total Expenditures	2,337,975	7,623,960	1,730,129	1,730,12
Student	Salaries	1,521,603	1,526,876	1,439,130	1,439,13
Services	Benefits	844,374	857,893	920,717	920,71
	Operating Expenses	1,256,972	653,072	745,842	745,84
	Capital Outlay	0	0	10,000	10,00
	Total Expenditures	3,622,949	3,037,841	3,115,689	3,115,68
nstitutional	Salaries	2,197,994	2,039,666	2,035,387	2,035,38
Support	Benefits	1,048,986	1,034,768	1,110,917	1,110,91
	Operating Expenses	1,457,282	1,639,770	1,875,564	1,875,564
	Capital Outlay	0	422,658	52,150	52,15
	Total Expenditures	4,704,262	5,136,862	5,074,018	5,074,01
Operation/	Salaries	765,902	803,698	933,322	933,32
Vaintenance	Benefits	471,589	508,679	629,973	629,97
Plant	Operating Expenses	808,666	861,036	784,598	784,59
	Capital Outlay	000,000	001,000	704,030 0	704,00
		0	0	5	

	IMUNITY COLLEGE SYSTEM	Budget Detail - Total Current Funds Expenditures					
College:	Northwest College	Actual 2019-2020	June 25, 2021 Estimated 2020-2021	Recommended Budget 2021-2022	Adopted Budget 2021-2022		
Expenditures b	y Program						
Scholarships	Salaries	0	0	0	0		
and	Benefits	0	0	0	0		
Fellowships	Operating Expenses	2,725,429	3,643,040	2,512,868	2,512,868		
-	Capital Outlay	0	0	0	0		
	Total Expenditures	2,725,429	3,643,040	2,512,868	2,512,868		
Total Expenditu	ires	23,654,861	30,244,838	22,517,391	22,517,391		
<u> </u>							
·	Mandatory	0	0	0	•		
·	Non-mandatory	1,148,886	80,780	(18,040)	(18,040		
	,	•		0	(18,040		
Transfers	Non-mandatory	1,148,886	80,780	(18,040)	(18,040 (18,040		
Transfers Auxiliary	Non-mandatory Total Transfers	1,148,886 1,148,886	80,780 80,780	(18,040) (18,040)	(18,040 (18,040 592,587		
Transfers Auxiliary	Non-mandatory Total Transfers Salaries	1,148,886 1,148,886 990,461	80,780 80,780 940,914	(18,040) (18,040) 592,587	(18,040 (18,040 592,587 431,093		
Transfers Auxiliary	Non-mandatory Total Transfers Salaries Benefits Operating Expenses Capital Outlay	1,148,886 1,148,886 990,461 648,563 1,663,232 248,977	80,780 80,780 940,914 644,158	(18,040) (18,040) 592,587 431,093	(18,040 (18,040 592,587 431,093 1,739,261 51,612		
Transfers Auxiliary Enterprises	Non-mandatory Total Transfers Salaries Benefits Operating Expenses	1,148,886 1,148,886 990,461 648,563 1,663,232	80,780 80,780 940,914 644,158 1,688,814	(18,040) (18,040) 592,587 431,093 1,739,261	0 (18,040 (18,040 592,587 431,093 1,739,261 51,612 2,814,553		
Transfers Auxiliary	Non-mandatory Total Transfers Salaries Benefits Operating Expenses Capital Outlay	1,148,886 1,148,886 990,461 648,563 1,663,232 248,977	80,780 80,780 940,914 644,158 1,688,814 50,934	(18,040) (18,040) 592,587 431,093 1,739,261 51,612	(18,040 (18,040 592,587 431,093 1,739,261 51,612		
Transfers Auxiliary Enterprises	Non-mandatory Total Transfers Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	1,148,886 1,148,886 990,461 648,563 1,663,232 248,977 3,551,233	80,780 80,780 940,914 644,158 1,688,814 50,934 3,324,820	(18,040) (18,040) 592,587 431,093 1,739,261 51,612 2,814,553	(18,040 (18,040 592,587 431,093 1,739,261 51,612 2,814,553		
Transfers Auxiliary Enterprises	Non-mandatory Total Transfers Salaries Benefits Operating Expenses Capital Outlay Total Expenditures Mandatory Transfers	1,148,886 1,148,886 990,461 648,563 1,663,232 248,977 3,551,233 316,700	80,780 80,780 940,914 644,158 1,688,814 50,934 3,324,820 316,700	(18,040) (18,040) 592,587 431,093 1,739,261 51,612 2,814,553 316,700	(18,040 (18,040 592,587 431,093 1,739,261 51,612 2,814,553		

WYOMING COM	IMUNITY COLLEGE SYSTEM	Annual Budget Summary - Unrestricted Operating Fund			
College:	Northwest College	Actual	June 25, 2021 Estimated	Recommended Budget	Adopted Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Revenue	Tuition and Fees	4,781,559	4.208.684	4.786.729	4.786.729
novenue	State Appropriations	13,450,568	11,769,182	11,015,379	11,015,379
	Local Appropriations	3,220,089	3,252,653	2,977,160	2,977,160
	Sales & Services/Educ Act.	325	100	3,000	3,000
	Other Sources	61.640	37,808	44,624	44,624
	Total Revenue	21,514,181	19,268,427	18,826,892	18,826,892
Other Funding	Carryover	0	0	20,000	20,000
Sources	Transfers	5,800	30,544	5,800	5,800
	Other	16,910	14,137	5,000	5,000
	Total Other	22,710	44,681	30,800	30,800
Total Operating	Fund Revenue and Other	21,536,891	19,313,108	18,857,692	18,857,692
Expenditures	Instruction	7,367,386	7,951,651	7,098,124	7,098,124
by Program	Research	0	7,001,001	0,000,124	7,000,12
by Hogiani	Public Service	143.397	81,477	240.255	240.25
	Academic Support	1,552,062	1,807,924	1,645,097	1,645,09
	Student Services	3,049,604	2,487,575	3,025,302	3,025,30
	Institutional Support	4,010,682	4,033,940	4,204,564	4,204,56
	Operations and Maint/Plant	2,043,046	2,131,240	2,346,863	2,346,86
	Scholarships & Fellowships	542,337	571,269	315,527	315,52
	Total Expenditures	18,708,514	19,065,076	18,875,732	18,875,73
Transfers	Mandatory Transfers	0	0	0	
Transiers	Non-mandatory Transfers	1,073,886	5.780	-18.040	-18,040
	Total Transfers	1,073,886	5,780	-18,040	-18,040
Total Onen Fund	d Expenditures and Transfers by Program	19,782,400	19,070,856	18,857,692	18,857,692
Total Oper Fund	a Expenditures and Transiers by Program	19,762,400	19,070,030	16,037,092	10,007,092
Expenditures	Salaries	9,503,920	9,806,621	9,143,332	9,143,33
by Series	Benefits	4,787,753	4,945,506	5,247,561	5,247,56
	Operating Expenses	4,413,794	4,246,261	4,473,239	4,473,23
	Capital Outlay	3,047	66,688	11,600	11,60
	Total Expenditures	18,708,514	19,065,076	18,875,732	18,875,732
Transfers	Mandatory Transfers	0	0	0	
	Non-mandatory Transfers	1,073,886	5,780	-18,040	-18,040
	Total Transfers	1,073,886	5,780	-18,040	-18,040
Total Oper Fund	d Expenditures and Transfers by Series	19,782,400	19,070,856	18,857,692	18,857,692
Net Increase (De	000000	1,754,491	242.252	(0)	(0

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Revenue					
Tuition, Fees	Credit Tuition, In-District	1,250,205	1,183,080	1,114,533	1,114,533
	Credit Tuition, Out-of-District	891,928	895,753	792,897	792,897
	Credit Tuition, Out-State	686,198	522,357	581,679	581,679
	Crediti Tuition, WUE	667,241	686,979	742,600	742,600
	Continuting Education Tuition	408,656	94,364	151,147	151,147
	Community Services Tuition	126,504	120,443	204,956	204,956
	Student Fees	566,258	177,712	927,345	927,345
	Course Fees	184,569	527,996	271,572	271,572
	Other Fees	0	0	0	(
State	State Aid Appropriation	10,567,046	8,840,629	8,840,629	8,840,629
Appropriations	Supplemental Appropriation	2,330,345	2,852,566	2,174,750	2,174,750
	Other State Revenue	553,177	75,987	0	(
Local	Mill Levy, Four-Mill	2,736,096	2,727,331	2,505,179	2,505,179
Appropriations	Motor Vehicle Fees	479,566	519,661	464,981	464,98
	Other Local Revenue	4,427	5,661	7,000	7,000
Sales/Service	Instruction	325	100	3,000	3,000
Educational	Research	0	0	0	(
Activities	Public Service	0	0	0	(
	Other	0	0	0	(
Other Sources	Gate Receipts	2,453	0	9,000	9,000
	Investment Income	30,881	29,145	26,000	26,000
	Miscellaneous Deposits	28,306	8,663	9,624	9,624
Total Revenue		21,514,181	19,268,427	18,826,892	18,826,892
Other Funding	Carryover	0	0	20,000	20,000
Sources	Transfers	5,800	30,544	5,800	5,800
	Other	16,910	14,137	5,000	5,000
Total Other		22,710	44,681	30,800	30,800
Total Operating F	und Revenue and Other	21,536,891	19,313,108	18,857,692	18,857,692

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual 2019-2020	Estimated 2020-2021	Budget 2021-2022	Budget 2021-2022
Expenditures by I	Program	2013-2020	2020-2021	2021-2022	2021-2022
nstruction	Salaries	4,605,029	5,021,120	4,103,389	4,103,389
All Other	Benefits	2,206,712	2,312,467	2,196,379	2,196,379
	Operating Expenses	280,271	320,667	440,465	440,465
	Capital Outlay	3,047	1,910	1,600	1,600
	Total Expenditures	7,095,059	7,656,164	6,741,833	6,741,833
Instruction	Salaries	89,991	80,778	114 502	114,503
Continuing	Benefits	50,518	44,305	114,503 58,004	58,004
Education	Operating Expenses	57,583	47,030	108,977	108,977
Luudution	Capital Outlay	0	64,778	0	0
	Total Expenditures	198,092	236,891	281,484	281,484
Instruction	Salaries	50,788	40,702	48,758	48,758
ABE, GED,	Benefits	19,339	16,847	21,309	21,309
ESL	Operating Expenses	4,108	1,047	4,740	4,740
	Capital Outlay Total Expenditures	0 74,235	0 58,596	0 74,807	0 74,807
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0 0	0	0	0 0
Public Service	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
Public Service	Salaries	45,767	37,374	49,282	49,282
Community	Benefits	33,552	29,638	38,140	38,140
Service	Operating Expenses	64,078	14,465	152,833	152,833
	Capital Outlay Total Expenditures	0 143,397	0 81,477	0 240,255	0 240,255
		140,007	01,477	240,200	240,200
Academic	Salaries	574,074	565,182	524,221	524,221
Support	Benefits	280,571	288,138	284,511	284,511
	Operating Expenses	697,417	954,604	836,365	836,365
	Capital Outlay Total Expenditures	0 1,552,062	0 1,807,924	00	0 1,645,097
	יסומו באספוועוועופס	1,332,002	1,007,924	1,0 4 3,087	1,040,097
	Optomica	1 0 40 005	1,262,800	1,394,732	1,394,732
Student	Salaries	1,242,325			, . ,
	Salaries Benefits	1,242,325 687,594	721,799	920,592	920,592
				920,592 699,978	920,592 699,978
	Benefits	687,594	721,799	,	699,978
	Benefits Operating Expenses	687,594 1,119,685	721,799 502,976	699,978	,
Services	Benefits Operating Expenses Capital Outlay Total Expenditures	687,594 1,119,685 <u>0</u> 3,049,604	721,799 502,976 0 2,487,575	699,978 10,000 3,025,302	699,978 10,000 3,025,302
Services Institutional	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries	687,594 1,119,685 0 3,049,604 2,133,155	721,799 502,976 0 2,487,575 1,995,997	699,978 10,000 3,025,302 1,976,155	699,978 10,000 3,025,302 1,976,155
Services Institutional	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits	687,594 1,119,685 0 3,049,604 2,133,155 1,037,878	721,799 502,976 0 2,487,575 1,995,997 1,023,633	699,978 10,000 3,025,302 1,976,155 1,098,653	699,978 10,000 3,025,302 1,976,155 1,098,653
Services Institutional	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries	687,594 1,119,685 0 3,049,604 2,133,155	721,799 502,976 0 2,487,575 1,995,997	699,978 10,000 3,025,302 1,976,155	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756
Services Institutional	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits Operating Expenses	687,594 1,119,685 0 3,049,604 2,133,155 1,037,878 839,649	721,799 502,976 0 2,487,575 1,995,997 1,023,633 1,014,310	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756	699,978 10,000 3,025,302 1,976,155
Services Institutional Support	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	687,594 1,119,685 0 3,049,604 2,133,155 1,037,878 839,649 0 4,010,682	721,799 502,976 0 2,487,575 1,995,997 1,023,633 1,014,310 0 4,033,940	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564
Services Institutional Support Operation/	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits Operating Expenses Capital Outlay Total Expenditures Salaries	687,594 1,119,685 0 3,049,604 2,133,155 1,037,878 839,649 0 4,010,682 762,791	721,799 502,976 0 2,487,575 1,995,997 1,023,633 1,014,310 0 4,033,940 802,668	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564 932,292	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564 932,292
Services Institutional Support Operation/ Maintenance	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits	687,594 1,119,685 0 3,049,604 2,133,155 1,037,878 839,649 0 4,010,682 762,791 471,589	721,799 502,976 0 2,487,575 1,995,997 1,023,633 1,014,310 0 4,033,940 802,668 508,679	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564 932,292 629,973	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564 932,292 629,973
Student Services Institutional Support Operation/ Maintenance Plant	Benefits Operating Expenses Capital Outlay Total Expenditures Salaries Benefits Operating Expenses Capital Outlay Total Expenditures Salaries	687,594 1,119,685 0 3,049,604 2,133,155 1,037,878 839,649 0 4,010,682 762,791	721,799 502,976 0 2,487,575 1,995,997 1,023,633 1,014,310 0 4,033,940 802,668	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564 932,292	699,978 10,000 3,025,302 1,976,155 1,098,653 1,129,756 0 4,204,564 932,292

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Northwest College Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Expenditures by	Program				
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
	Operating Expenses	542,337	571,269	315,527	315,527
Fellowships	Capital Outlay	0	0	0	0
	Total Expenditures	542,337	571,269	315,527	315,527
Total Expenditur	es	18,708,514	19,065,076	18,875,732	18,875,732
Transfers	Mandatory	0	0	0	0
	Non-mandatory	1,073,886	5,780	(18,040)	(18,040)
	Total Transfers	1,073,886	5,780	(18,040)	(18,040)
Total Operating F	Fund Expenditures and Transfers	19,782,400	19,070,856	18,857,692	18,857,692

College:	Northwest College		Annual Budget Summary - Unrestricted Auxiliary Fund				
	Northwest College	Actual 2019-2020	June 25, 2021 Estimated 2020-2021	Recommended Budget 2021-2022	Adopted Budget 2021-2022		
Revenue	Sales & Services/Auxiliary Enterprises	4,181,130	3,338,622	3,116,633	3,116,633		
Student Fees	Other Sources	650	2,441	5,000	5,000		
	Total Revenue	4,181,780	3,341,063	3,121,633	3,121,633		
Other Funding	Carryover	0	0	0	0		
Sources	Transfers	725,701	82,780	9,620	9,620		
	Other	0	0	0	0		
	Total Other	725,701	82,780	9,620	9,620		
Total Auxiliary Re	evenue and Other	4,907,481	3,423,843	3,131,253	3,131,253		
Expenditures	Auxiliary Enterprises, Student	3,169,933	2,757,471	2,504,764	2,504,764		
by Program	Auxiliary Enterprises, Faculty/Staff	377,890	564,019	309,789	309,789		
	Total Expenditures	3,547,823	3,321,490	2,814,553	2,814,553		
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700		
	Non-mandatory Transfers	0	0	0	0		
	Total Transfers	316,700	316,700	316,700	316,700		
Total Auxiliary Ex	openditures and Transfers by Program	3,864,523	3,638,190	3,131,253	3,131,253		
Expenditures	Salaries	987,051	937,584	592,587	592,587		
by Series	Benefits	648,563	644,158	431,093	431,093		
-	Operating Expenses	1,663,232	1,688,814	1,739,261	1,739,261		
	Capital Outlay	248,977	50,934	51,612	51,612		
	Total Expenditures	3,547,823	3,321,490	2,814,553	2,814,553		
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700		
	Non-mandatory Transfers	0	0	0	0		
	Total Transfers	316,700	316,700	316,700	316,700		
Total Auxiliary Ex	penditures and Transfers by Series	3,864,523	3,638,190	3,131,253	3,131,253		
Net Increase (Dec	crease)	1,042,958	(214,347)	0	0		

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
C C		2019-2020	2020-2021	2021-2022	2021-2022
Revenue					
Sales/Service	Student Center	0	0	0	(
	Food Service	1,004,973	829,413	787,227	787,227
	Residence Halls	2,156,444	1,730,481	1,676,009	1,676,009
	Bookstores	5,294	14,041	6,500	6,500
	Copy Center	123,693	0	173,366	173,366
	Motor Pool	0	0	218,384	218,384
	Early Childhood Center	141,903	123,190	0	(
	Other	748,823	641,497	255,147	255,147
Other Sources	Gate Receipts	0	0	0	(
	Investment Income	650	2,441	5,000	5,000
	Miscellaneous Deposits	0	0	0	(
Total Revenue		4,181,780	3,341,063	3,121,633	3,121,633
Other Funding	Carryover	0	0	0	(
Sources	Transfers	725,701	82,780	9,620	9,620
	Other	0	0	0	(
Total Other		725,701	82,780	9,620	9,620
Total Auxiliary F	und Revenue and Other	4,907,481	3,423,843	3,131,253	3,131,253

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual 2019-2020	Estimated 2020-2021	Budget 2021-2022	Budget 2021-2022
Expenditures by	Program	2010 2020	2020 2021		
Student	Salaries	0	0	0	C
Student Center	Benefits	0	0	0	0
	Operating Expenses	0	0	0	C
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	C
Student	Salaries	31,245	29,924	0	C
Food Service	Benefits	22,916	25,731	0	0
	Operating Expenses	820,295	869,551	784,097	784,097
	Capital Outlay	16,962	1,323	3,130	3,130
	Total Expenditures	891,418	926,529	787,227	787,227
Student	Salaries	0	0	0	C
Bookstore	Benefits	0	0	0	0
	Operating Expenses	8,238	13,956	6,500	6,500
	Capital Outlay Total Expenditures	0 8,238	0 13,956	0 6,500	6,500
					0,000
Student	Salaries	486,496	407,957	404,836	404,836
Housing	Benefits	331,683	305,206	340,503	340,503
	Operating Expenses	600,672	605,837	580,056	580,056
	Capital Outlay	214,242	41,337	38,914	38,914
	Total Expenditures	1,633,093	1,360,337	1,364,309	1,364,309
Student Early	Salaries	138,317	172,691	0	C
Childhood	Benefits	106,439	124,356	0	C
Center	Operating Expenses	6,148	2,434	0	C
	Capital Outlay Total Expenditures	0 250,904	0 299,481	0	(
		200,001	200,101	Ū	
Student	Salaries	209,548	209,689	28,582	28,582
All Other	Benefits	127,176	130,797	12,199	12,199
	Operating Expenses	47,360	47,257	50,624	50,624
	Capital Outlay Total Expenditures	2,196 386,280	0 387,743	0 91,405	0 91,405
		560,200	567,745	91,405	91,400
Faculty/Staff	Salaries	32,137	49,283	49,537	49,537
Motor Pool	Benefits	5,739	9,374	11,190	11,190
	Operating Expenses	91,250	117,619	157,657	157,657
	Capital Outlay Total Expenditures	0 129,126	0 176,276	0 218,384	0 218,384
				,	
Faculty/Staff	Salaries	89,308	68,040	109,632	109,632
All Other	Benefits	54,610	48,694	67,201	67,201
	Operating Expenses Capital Outlay	89,269 15 577	32,160 8 274	160,327	160,327
	Total Expenditures	<u> </u>	8,274 157,168	9,568 346,728	9,568 346,728
Total Expenditure	es	3,547,823	3,321,490	2,814,553	2,814,553
Transfers	Mandatory	316,700	316,700	316,700	316,700
	Non-mandatory	0	0	0	510,700 C
	Total Transfers	316,700	316,700	316,700	316,700
Lotal Auviliary Fr	and Expenditures and Transfers	3,864,523	3,638,190	3,131,253	3,131,253

WYOMING COM	MUNITY COLLEGE SYSTEM	Annual Budget	Summary - Unrestrict	ed One-Mill Fund	
College:	Northwest College	Actual 2019-2020	June 25, 2021 Estimated 2020-2021	Recommended Budget 2021-2022	Adopted Budget 2021-2022
Revenue	Local Appropriations	806,357	815,093	732,607	732,607
Revenue	Other Sources	13,648	11,692	55,500	55,500
	Total Revenue	820,005	826,785	788,107	788,107
Other Funding	Carryover	0	0	0	(
Sources	Transfers	0	0	0	(
	Other	0	25,264	0	(
	Total Other	0	25,264	0	(
Total One-Mill R	Revenue and Other	820,005	852,049	788,107	788,107
Expenditures	Instruction	0	0	0	(
by Program	Research	0	0	0	
	Public Service	0	0	0	
	Academic Support	4,258	3,663	7,000	7,00
	Student Services	0	0	0	
	Institutional Support	604,192	671,870	781,107	781,10
	Operations and Maint/Plant	0	0	0	
	Scholarships & Fellowships	0	0	0	
	Total Expenditures	608,450	675,533	788,107	788,10
Transfers	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	75,000	75,000	0	
	Total Transfers	75,000	75,000	0	
Total One-Mill E	xpenditures and Transfers by Program	683,450	750,533	788,107	788,107
Expenditures	Salaries	27,394	16,380	28,155	28,15
by Series	Benefits	1,299	1,638	1,353	1,35
	Operating Expenses	579,757	557,395	706,599	706,59
	Capital Outlay	0	100,120	52,000	52,00
	Total Expenditures	608,450	675,533	788,107	788,10
Fransfers	Mandatory Transfers	0	0	0	
	Non-mandatory Transfers	75,000	75,000	0	
	Total Transfers	75,000	75,000	0	
Total One-Mill E	xpenditures and Transfers by Series	683,450	750,533	788,107	788,10
Net Increase (D	ecrease)	136,555	101,516	0	0

WCCC Form 216c (Reviewed Feb 2013)

College:	Northwest College	Actual 2019-2020	June 25, 2021 Estimated 2020-2021	Recommended Budget 2021-2022	Adopted Budget 2021-2022
Revenue					
Local	Mill levy	0	0	0	0
Appropriations	Optional Mill	684,026	681,832	626,295	626,295
	Motor Vehicle Fees	121,225	131,846	104,312	104,312
	Other Local Revenue	1,106	1,415	2,000	2,000
Other Sources	Investment Income	13,648	11,692	55,500	55,500
Total Revenue		820,005	826,785	788,107	788,107
Other Funding	Carryover	0	0	0	C
Sources	Transfers	0	0	0	C
	Other	0	25,264	0	C
Total Other		0	25,264	0	C
Total One-Mill Re	evenue and Other	820,005	852,049	788,107	788,107

College:	Northwest College	Actual	June 25, 2021 Estimated	Recommended Budget	Adopted Budget
Expenditures by	Program	2019-2020	2020-2021	2021-2022	2021-2022
Experiatures by	Togram				
Instruction	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction	Salaries	0	0	0	0
Continuing	Benefits	0	0	0	0
Education	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction	Salaries	0	0	0	0
Instruction ABE, GED,	Benefits	0 0	0 0	0 0	0
ABE, GED, ESL		0	0	0	0
EJL	Operating Expenses Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Research	Salaries	0	0 0	0	0
	Benefits	0 0	0	0 0	0
	Operating Expenses	0	0	0	0 0
	Capital Outlay Total Expenditures	0	0	0	0
Public Service	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service	Salaries	0	0	0	0
Community	Benefits	0	0	0	0
Service	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Academic	Salaries	1,200	1,200	0	0
Support	Benefits	92	98	0	0
	Operating Expenses	2,966	2,365	7,000	7,000
	Capital Outlay	2,300	2,000	0	0
	Total Expenditures	4,258	3,663	7,000	7,000
Student	Colorizo	<u>^</u>	0	0	•
Student	Salaries	0	0	0	0
Services	Benefits	0 0	0	0 0	0 0
	Operating Expenses				
	Capital Outlay Total Expenditures	0 0	0 0	0	0 0
Institutional	Salaries	26,194	15,180	28,155	28,155
Support	Benefits	1,207	1,540	1,353	1,353
	Operating Expenses	576,791	555,030	699,599	699,599
	Capital Outlay	0	100,120	52,000	52,000
	Total Expenditures	604,192	671,870	781,107	781,107

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Scholarships	Salaries	0	0	0	C
and	Benefits	0	0	0	C
Fellowships	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	C
	Total Expenditures	0	0	0	(
Total Expenditu	res	608,450	675,533	788,107	788,107
Transfers	Mandatory	0	0	0	C
	Non-mandatory	75,000	75,000	0	(
	Total Transfers	75,000	75,000	0	(
Total One-Mill E	xpenditures and Transfers	683,450	750,533	788,107	788,107

WYOMING COM	OMMUNITY COLLEGE SYSTEM Annual Budget Summary - Restricted Fund			d Fund	
College:	Northwest College	Actual 2019-2020	June 25, 2021 Estimated 2020-2021	Recommended Budget 2021-2022	Adopted Budget 2021-2022
Revenue	Local Appropriations	0	0	0	C
Revenue	Federal Grants and Contracts	2,890,085	9,236,034	1,571,180	1,571,180
	State Grants and Contracts	1,038,079	1,518,341	689,381	689,381
	Local Grants and Contracts	1,000,010	0	0	(
	Private Gifts/Grants/Contracts	536,319	408,508	516,667	516,667
	Total Revenue	4,464,483	11,162,883	2,777,228	2,777,228
Other Funding	Carryover	16,880	0	5,000	5,000
Sources	Transfers	181,119	52,625	35,715	35,715
	Other	8,248	96,532	35,609	35,609
	Total Other	206,247	149,157	76,324	76,324
Total Restricted	Funds Revenue and Other	4,670,730	11,312,040	2,853,552	2,853,552
Expenditures	Instruction	706,502	586,949	398,055	398,055
by Program	Research	0	0	0	0
	Public Service	804	9,645	360	360
	Academic Support	781,655	5,812,373	78,032	78,032
	Student Services	573,345	550,266	90,387	90,387
	Institutional Support	89,388	431,052	88,347	88,347
	Operations and Maint/Plant	3,111	42,173	1,030	1,030
	Scholarships & Fellowships	2,183,092	3,071,771	2,197,341	2,197,341
	Total Expenditures	4,337,897	10,504,229	2,853,552	2,853,552
Transfers	Mandatory Transfers	0	0	0	C
	Non-mandatory Transfers	0	0	0	C
	Total Transfers	0	0	0	C
Auxiliary	Expenditures	3,410	3,330	0	C
Enterprises	Mandatory Transfers	0	0	0	C
	Non-mandatory Transfers	49,284	231,404	0	C
	Total Expenditures & Transfers	52,694	234,734	0	C
Total Restricted	Expenditures and Tranfers by Program	4,390,591	10,738,963	2,853,552	2,853,552
Expenditures	Salaries	725,043	1,120,248	293,209	293,209
by Series	Benefits	336,259	357,258	111,857	111,857
	Operating Expenses	3,274,472	8,316,539	2,412,836	2,412,836
	Capital Outlay	5,533	713,514	35,650	35,650
	Total Expenditures	4,341,307	10,507,559	2,853,552	2,853,552
Transfers	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	49,284	231,404	0	C
	Total Transfers	49,284	231,404	0	C
Total Restricted	Expenditures and Transfers by Series	4,390,591	10,738,963	2,853,552	2,853,552
Net Increase (De		280,139	573,077	0	0

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Revenue					
	Local Appropriations	0	0	0	0
	Federal Grants and Contracts	2,890,085	9,236,034	1,571,180	1,571,180
	State Grants and Contracts	1,038,079	1,518,341	689,381	689,381
	Local Grants and Contracts	0	0	0	C
	Private Gift/Grants/Contracts	536,319	408,508	516,667	516,667
Total Revenue		4,464,483	11,162,883	2,777,228	2,777,228
Other Funding	Carryover	16,880	0	5,000	5,000
Sources	Transfers	181,119	52,625	35,715	35,715
	Other	8,248	96,532	35,609	35,609
Total Other		206,247	149,157	76,324	76,324
Total Restrcited	Funds Revenue and Other	4,670,730	11,312,040	2,853,552	2,853,552

			Restricted Fund Ex	•	
College:	Northwest College	Actual	June 25, 2021 Estimated 2020-2021	Recommended Budget	Adopted Budget 2021-2022
Expenditures by	Program	2019-2020	2020-2021	2021-2022	2021-2022
nstruction	Salaries	318,103	269,069	212,747	212,74
All Other	Benefits	156,280	140,094	100,816	100,81
	Operating Expenses	232,119	109,501	48,992	48,99
	Capital Outlay	0	68,285	35,500	35,50
	Total Expenditures	706,502	586,949	398,055	398,05
nstruction	Salaries	0	0	0	
Continuing	Benefits	0	0	0	
Education	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
	Colorian	0	0	0	
nstruction ABE, GED,	Salaries Benefits	0 0	0	0 0	
ABE, GED, ESL	Operating Expenses	0	0	0	
_JL		0	0	0	
	Capital Outlay Total Expenditures	0	0	0	
		0	0	v	
Research	Salaries	0	0	0	
	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Public Service	Salaries	0	1,500	100	10
All Other	Benefits	0	115	5	
	Operating Expenses	804	8,030	255	25
	Capital Outlay	0	0	0	
	Total Expenditures	804	9,645	360	36
Public Service	Salaries	0	0	0	
Community	Benefits	0	0	0	
Service	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Acadomio	Salariaa	82.406	5E0 7E4	2 957	2.95
Academic Support	Salaries Benefits	82,496 13,298	552,754 71,360	3,857 0	3,85
Sabbour	Operating Expenses	680,328	4,865,568	0 74,175	74,17
	Capital Outlay	5,533	4,865,568 322,691	74,175 0	74,17
	Total Expenditures	781,655	5,812,373	78,032	78,03
Studort	Salarica	070.070	064.070	44.000	44.00
Student Services	Salaries Benefits	279,278	264,076	44,398 125	44,39
Services	Operating Expenses	156,780 137,287	136,094 150,096	45,864	12 45,86
	Capital Outlay	137,287	150,096	45,864 0	40,00
	Total Expenditures	573,345	550,266	90,387	90,38
nstitutional	Salaries	38,645	28,489	31,077	31,07
Support	Benefits	9,901	9,595	10,911	10,91
	Operating Expenses	40,842	70,430	46,209	46,20
	Capital Outlay Total Expenditures	0 89,388	322,538 431,052	150 88,347	15 88,34
Operation/	Salaries	3,111	1,030	1,030	1,03
Maintenance	Benefits	0	0	0	
Plant	Operating Expenses	0	41,143	0	
	Capital Outlay	0	0	0	
	Total Expenditures	3,111	42,173	1,030	1,03

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Expenditures by	y Program				
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
Fellowships	Operating Expenses	2,183,092	3,071,771	2,197,341	2,197,341
	Capital Outlay	0	0	0	0
	Total Expenditures	2,183,092	3,071,771	2,197,341	2,197,341
Total Expenditu	ires	4,337,897	10,504,229	2,853,552	2,853,552
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary	Salaries	3,410	3,330	0	C
Enterprises	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	3,410	3,330	0	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	49,284	231,404	0	0
	Total Transfers	49,284	231,404	0	0
Total Restricted	Funds Expenditures and Transfers	4,390,591	10,738,963	2,853,552	2,853,552

			1	B	A 1
0 - 11	Northurson College	Actual	June 25, 2021 Estimated	Recommended	Adopted
College:	Northwest College	2019-2020	2020-2021	Budget 2021-2022	Budget 2021-2022
		2019-2020	2020-2021	2021-2022	2021-2022
Revenue	Student Fees	450,447	246,647	218,387	218,38
	Debt Service	316,700	0	0	
	State Appropriations	2,443,973	552,692	1,658,075	1,658,07
	Federal Appropriations	0	0	0	
	Interest Income	16,642	23,233	12,000	12,00
	Other/Gifts	0	0	0	
	Total Revenue	3,227,762	822,572	1,888,462	1,888,46
Other Funding	Carryover	0	0	450,075	450,07
Sources	Borrowing-External Agencies	0	0	0	,
	Transfers	316,700	316,700	316,700	316,70
	Total Other	316,700	316,700	766,775	766,77
Fotal Plant Fund	Is Revenue and Other	3,544,462	1,139,272	2,655,237	2,655,23
Expenditures	Land/Building Acquisition	0	0	0	
by Program	New Construction	0	0	0	
y Program	Remodeling/Renovation	1,490,643	640.232	2,338,537	2,338,53
	Debt Service	0	316,700	316,700	316,70
	Other	104,544	0	0	
	Total Expenditures	1,595,187	956,932	2,655,237	2,655,23
Fransfers	Mandatory Transfers	0	0	0	
	Non-mandatory Transfers	0	0	0	
	Total Transfers	0	0	0	
Fotal Plant Fund	Is Expenditures and Transfers by Program	1,595,187	956,932	2,655,237	2,655,23
Expenditures	Salaries	0	0	0	
y Series	Benefits	0	0	0	
	Operating Expenses	104,544	316,700	316,700	316,70
	Capital Outlay	1,490,643	640,232	2,338,537	2,338,53
	Total Expenditures	1,595,187	956,932	2,655,237	2,655,23
ransfers	Mandatory Transfers	0	0	0	
	Non-mandatory Transfers	0	0	0	
	Total Transfers	0	0	0	
fotal Plant Fund	Is Expenditures and Transfers by Series	1,595,187	956,932	2,655,237	2,655,23
Net Increase (De	ecrease)	1,949,275	182,340	0	C

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Revenue					
	Student Fees	450,447	246,647	218,387	218,387
	Debt Service	316,700	0	0	(
	Federal Appropriations	0	0	0	(
	Other investment Income	0	15,307	0	(
	Other/Gifts	0	0	0	(
State	Supplemental Appropriation	2,443,973	552,692	1,658,075	1,658,075
Appropriations	Contingency Reserve	0	0	0	(
	Interest Income	16,642	7,926	12,000	12,000
Total Revenue		3,227,762	822,572	1,888,462	1,888,462
Other Funding	Carryover	0	0	450,075	450,075
Sources	Borrowings-External Agencies	0	0	0	(
	Transfers	316,700	316,700	316,700	316,700
Total Other		316,700	316,700	766,775	766,775
Total Plant Fund	s Revenue and Other	3.544.462	1,139,272	2,655,237	2,655,237

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual 2019-2020	Estimated 2020-2021	Budget 2021-2022	Budget 2021-2022
Expenditures by	/ Program	2010 2020	2020 2021		2021 2022
.and/Bldg	Salaries	0	0	0	C
Acquisition	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
lew	Salaries	0	0	0	(
Construction	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Remodeling/	Salaries	0	0	0	(
Renovations	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	1,490,643	640,232	2,338,537	2,338,53
	Total Expenditures	1,490,643	640,232	2,338,537	2,338,537
ebt Service	Salaries	0	0	0	(
	Benefits	0	0	0	(
	Operating Expenses	0	316,700	316,700	316,700
	Capital Outlay	0	0	0	(
	Total Expenditures	0	316,700	316,700	316,700
Other	Salaries	0	0	0	(
	Benefits	0	0	0	(
enovations ebt Service ther	Operating Expenses	104,544	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	104,544	0	0	(
otal Expenditu	res	1,595,187	956,932	2,655,237	2,655,237
ransfers	Mandatory	0	0	0	(
	Non-mandatory	0	0	0	(
	Total Transfers	0	0	0	(
otal Plant Fund	ds Expenditures and Transfers	1,595,187	956,932	2,655,237	2,655,237

WYOMING COMMUNITY COLLEGE SYSTEM		Annual Budget	Annual Budget Summary - Endowment Fund				
College:	Northwest College	Actual 2019-2020	June 25, 2021 Estimated 2020-2021	Recommended Budget 2021-2022	Adopted Budget 2021-2022		
Revenue	State Matching Funds	0	0	0	(
	Investment Income	0	0	0	(
	Private Gifts/Grants/Contracts	0	0	0			
	Other	0	0	0			
	Total Revenue	0	0	0			
Other Funding	Carryover	0	0	0			
Sources	Transfers	0	0	0			
	Other	0	0	0			
	Total Other	0	0	0			
Total Endowme	nt Revenue and Other	0	0	0	(
Expenditures	Instruction	0	0	0			
by Program	Research	0	0	0			
	Public Service	0	0	0			
	Academic Support	0	0	0			
	Student Services	0	0	0			
	Institutional Support	0	0	0			
	Operations & Maint/Plant	0	0	0			
	Scholarships & Fellowships	0	0	0			
	Total Expenditures	0	0	0			
Transfers	Mandatory Transfers	0	0	0			
	Non-mandatory Transfers	0	0	0			
	Total Transfers	0	0	0			
Auxiliary	Expenditures	0	0	0			
Enterprises	Mandatory Transfers	0	0	0			
	Non-mandatory Transfers	0	0	0			
	Total Expenditures and Transfers	0	0	0			
Total Endowme	nt Expenditures and Transfers by Program	0	0	0			
Expenditures	Salaries	0	0	0			
by Series	Benefits	0	0	0			
-	Operating Expenses	0	0	0			
	Capital Outlay	0	0	0			
	Total Expenditures	0	0	0			
Transfers	Mandatory Transfers	0	0	0			
	Non-mandatory Transfers	0	0	0			
	Total Transfers	0	0	0			
Total Endowme	nt Expenditures and Transfers by Series	0	0	0			
Net Increase (D		0	0	0	C		

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Revenue	State Appropriation-Match	0	0	0	(
	Investment Income	0	0	0	(
	Gifts	0	0	0	(
	Other	0	0	0	(
Total Revenue		0	0	0	
Other Funding	Carryover	0	0	0	(
Sources	Transfers	0	0	0	(
	Other	0	0	0	(
Total Other		0	0	0	(
Total Endowmen	t Revenue and Other	0	0	0	0

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual 2019-2020	Estimated 2020-2021	Budget 2021-2022	Budget 2021-2022
Expenditures by	Program	2010 2020			
nstruction	Salaries	0	0	0	C
All Other	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Instruction	Salaries	0	0	0	C
Continuing	Benefits	0	0	0	(
Education	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	C
	Total Expenditures	0	0	0	(
Instruction ABE, GED,	Salaries	0	0	0	((
, ,	Benefits	0	0	0	
ESL	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Research	Salaries	0	0	0	(
	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Public Service	Salaries	0	0	0	(
					(
All Other	Benefits	0	0	0	
	Operating Expenses	0	0	0	(
	Capital Outlay Total Expenditures	0	0	0	(
Public Service	Salaries	0	0	0	(
Community	Benefits	0	0	0	(
Service	Operating Expenses	0	0	0	(
-	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Academic	Salaries	0	0	0	(
Support	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Student	Salaries	0	0	0	C
Services	Benefits	0	0	0	(
001 11062					
	Operating Expenses	0	0	0	(
	Capital Outlay Total Expenditures	0 0	0	0	(
Institutional	Salaries	0	0	0	(
Support	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(

			June 25, 2021	Recommended	Adopted
College:	Northwest College	Actual	Estimated	Budget	Budget
		2019-2020	2020-2021	2021-2022	2021-2022
Expenditures by	y Program				
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Scholarships	Salaries	0	0	0	0
and .	Benefits	0	0	0	0
Fellowships	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Total Expenditures		0	0	0	0
Transfers	Mandatory	0	0	0	C
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary	Salaries	0	0	0	0
Enterprises	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	C
Transfers	Mandatory	0	0	0	C
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	C
Total Endowmo	nt Expenditures and Transfers	0	0	0	C

				Balance		Interest
Issue	Date	Interest	Amount	Outstanding	Retirement	Due
Date	Due	Rate	of Issue	7/1/2021	This Period	This Period
ote						
7/2015	6/2033	2.560%	4,480,000	3,434,120	225,779	90,92
			4.480.000	3.434.120	225.779	90,92
•	Date	Date Due	Date Due Rate	Date Due Rate of Issue	Issue Date Date Due Interest Rate Amount of Issue Outstanding 7/1/2021 ote 7/2015 6/2033 2.560% 4,480,000 3,434,120	Issue Date Date Interest Rate Amount of Issue Outstanding 7/1/2021 Retirement This Period ote 7/2015 6/2033 2.560% 4,480,000 3,434,120 225,779

WYOMING COMMUNITY COLLEGE SYSTEM College: Northwest College	Statement of Borrowing Capacity As of July 1, 2021
Assessed Valuation of College District for Budget Year (Estimated)	626,294,645
Debt Limit: 4% of Assessed Valuation	25,051,786
Less: Bond Principal Outstanding, June 30, 20xx Less: Cash Balance on Hand for Payment of Bond Principal	0 0
Outstanding Bonds Minus Cash Balance	0
Legal Debt Margin	25,051,786
WCCC Form 226 (Reviewed Dec 2017)	